# Statistical Methods for Business and Economics 

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## Brief Table of Contents

Preface ..... XI
Guided tour ..... XVI
Technology to enhance learning and teaching ..... xviii
About the author ..... $x x i$
Acknowledgements ..... xxii
1 Introduction and basic concepts ..... 1
PART 1: Descriptive Statistics ..... 17
2 Tables and graphs ..... 19
3 Measures of location ..... 51
4 Measures of variation ..... 87
5 Pairs of variables ..... 125
PART 2: Probability Theory ..... 171
6 Definitions of probability ..... 173
7 Calculation of probabilities ..... 199
8 Probability distribution, expectation and variance ..... 233
9 Families of discrete distributions ..... 287
10 Families of continuous distributions ..... 309
11 Joint probability distributions ..... 338
PART 3: Sampling Theory ..... 371
12 Random samples ..... 373
13 The sample mean ..... 391
14 Sample proportion and other sample statistics ..... 415
PART 4: Inferential Statistics ..... 433
15 Interval estimation and hypothesis testing: a general introduction ..... 435
16 Confidence intervals and tests for $\mu$ and $p$ ..... 472
17 Statistical inference about $\sigma^{2}$ ..... 498
18 Confidence intervals and tests to compare two parameters ..... 520
19 Simple linear regression ..... 559
20 Multiple linear regression: introduction ..... 616
21 Multiple linear regression: extension ..... 648
22 Multiple linear regression: model violations ..... 694
23 Time series and forecasting ..... 733
24 Chi-square tests ..... 769
25 Non-parametric statistics ..... 792
Appendices ..... 813
A1 Excel and SPSS (Internet) ..... 813
A2 Summation operator $\sum$ ..... 814
A3 Greek letters ..... 819
A4 Tables ..... 820
A5 Some numeric answers to exercises ..... 845
Index ..... 857

## Detailed Table of Contents

Preface$x i$
Guided tour ..... $x v i$
Technology to enhance learning and teaching ..... xviii
About the author ..... xxi
Acknowledgements ..... xxii
1 Introduction and basic concepts ..... 1
1.1 What is statistics? ..... 1
1.2 Subdivision of statistics ..... 4
1.3 Variables ..... 5
1.4 Populations versus samples ..... 9
Summary ..... 12
Exercises ..... 13
Case 1.1 Trading partners of the EU25 ..... 16
PART 1: Descriptive Statistics ..... 17
2 Tables and graphs ..... 19
Case 2.1 Commitment to DevelopmentIndex 200619
2.1 Nominal variables ..... 20
2.2 Ordinal variables ..... 22
2.3 Quantitative variables ..... 24
2.4 Time series data ..... 39
Summary ..... 41
Exercises ..... 41
Case 2.2 The economy of Tokelau ..... 49
Case 2.3 Human Development Report ..... 50
3 Measures of location ..... 51
Case 3.1 The gender gap in employment rates ..... 52
3.1 Nominal variables ..... 52
3.2 Ordinal variables ..... 55
3.3 Quantitative variables ..... 55
3.4 Relationship between mean / median / mode and skewness ..... 70
Summary ..... 72
Exercises ..... 73
Case 3.2 The paradox of means (Simpson's paradox) ..... 84
Case 3.3 Did the euro cause price increases? ..... 85
4 Measures of variation ..... 87
Case 4.1 Ericsson shares versus Carlsberg shares ..... 88
4.1 Measures based on quartiles and percentiles ..... 89
4.2 Measures based on deviations from
the mean ..... 96
4.3 Interpretation of the standard deviation ..... 103
4.4 z-Scores ..... 105
4.5 The variation of 0-1 data ..... 106
4.6 The variance of a frequency distribution ..... 107
Summary ..... 109
Exercises ..... 111
Case 4.2 The reigns of British kings and queens ..... 123
Case 4.3 Food insecurity in the world ..... 123
5 Pairs of variables ..... 125
Case 5.1 Women's world records approach men's world records ..... 126
5.1 Scatter plot, covariance and correlation ..... 126
5.2 Regression line ..... 141
5.3 Linear transformations ..... 150
5.4 Relationship between two qualitative variables ..... 154
Summary ..... 157
Exercises ..... 158
Case 5.2 Mercer Quality of Living Survey ..... 168
Case 5.3 Anscombe's Quartet ..... 169
PART 2: Probability Theory ..... 171
6 Definitions of probability ..... 173
Case 6.1 Chances of positive or negative returns on a portfolio ..... 173
6.1 Random experiments ..... 174
6.2 Rules for sets ..... 178
6.3 Historical definitions of probability ..... 182
6.4 General definition of Kolmogorov ..... 187
Summary ..... 190
Exercises ..... 190
Case 6.2 The mysterious dice ..... 197
Case 6.3 A three-question quiz about risk (part I) ..... 198
7 Calculation of probabilities ..... 199
Case 7.1 Internet connection problems and the LinkNet Router ..... 199
7.1 Basic properties ..... 200
7.2 Rules for counting ..... 202
7.3 Random drawing and random sampling ..... 207
7.4 Conditional probabilities and independence ..... 210
7.5 Bayes' rule ..... 216
Summary ..... 218
Exercises ..... 220
Case 7.2 The market for wool detergent ..... 231
Case 7.3 Russian roulette ..... 232
Case 7.4 Was the draw for the UEFA
Euro 2004 play-offs fair? ..... 232
8 Probability distribution, expectation and variance ..... 233
Case 8.1 Expected return and risk of Carlsberg Breweries stock ..... 233
8.1 Random variables ..... 234
8.2 Probability distributions ..... 236
8.3 Functions of random variables ..... 250
8.4 Expectation, variance and standard deviation ..... 252
8.5 Rules for expectation and variance ..... 260
8.6 Random observations ..... 267
8.7 Other statistics of probability distributions ..... 271
Summary ..... 274
Exercises ..... 275
Case 8.2 A three-question quiz about risk (part II) ..... 284
Case 8.3 Introduction to Markowitz's portfolio theory (part I) ..... 284
9 Families of discrete distributions ..... 287
Case 9.1 Defective computer chips ..... 287
9.1 Bernoulli distributions ..... 287
9.2 Binomial and hypergeometric distributions ..... 289
9.3 Poisson distributions ..... 299
Summary ..... 302
Exercises ..... 303
Case 9.2 The non-business mobile phone market ..... 307
10 Families of continuous distributions ..... 309
Case 10.1 EU limit for carbon dioxide emissions ..... 309
10.1 Uniform distributions ..... 309
10.2 Exponential distributions ..... 313
10.3 Normal distributions ..... 315
Summary ..... 328
Exercises ..... 329
Case 10.2 The green and red people ..... 336
11 Joint probability distributions ..... 338
Case 11.1 Insurance against bicycle theft ..... 338
11.1 Discrete joint probability density function ..... 339
11.2 Covariance and correlation ..... 342
11.3 Conditional probabilities and independence of random variables ..... 346
11.4 Linear combinations of random variables ..... 352
Summary ..... 359
Exercises ..... 361
Case 11.2 Portfolios of the stocks Philips and Ahold ..... 368
Case 11.3 Introduction to Markowitz's portfolio theory (part II) ..... 369
PART 3: Sampling theory12 Random samples373
Case 12.1 Number of defects on electronic circuit boards ..... 373
12.1 Sampling methods ..... 373
12.2 Random samples with replacement (iid samples) ..... 376
12.3 Random samples without replacement ..... 378
12.4 Sample statistics and estimators ..... 380
Summary ..... 383
Exercises ..... 384
Case 12.2 Households statistics (part I) ..... 389
13 The sample mean ..... 391
Case 13.1 The ruin probability of insurance company Lowlands ..... 391
13.1 Expectation, variance and Chebyshev's rule ..... 392
13.2 Concerning the exact probability distribution of the sample mean ..... 396
13.3 The central limit theorem ..... 399
13.4 Consequences of the CLT ..... 403
Summary ..... 406
Exercises ..... 408
Case 13.2 Households statistics (part II) ..... 413
14 Sample proportion and other sample statistics ..... 415
Case 14.1 Approval probabilities in quality control ..... 416
14.1 Properties of the sample proportion ..... 416
14.2 Properties of other sample statistics ..... 422
14.3 Standard errors ..... 424
Summary ..... 425
Exercises ..... 426
Case 14.2 Households statistics (part III) ..... 431


Case 18.3 Ambitiousness of students 557
Case 18.4 The effects of an increase in the minimum wage (part II) 558

19 Simple linear regression 559
Case 19.1 Wage differentials between men and women (part l) 560
19.1 Relating a variable to other
variables
19.2 The simple linear regression model

563
19.3 Point estimators of $\beta_{0^{\prime}} \beta_{1}$ and $\sigma_{\varepsilon}^{2} \quad 570$
19.4 Properties of the estimators $\quad 575$
19.5 Inference about the parameter $\beta_{1} 578$
19.6 ANOVA table and degree of usefulness 585
19.7 Conclusions about $Y$ and $E(Y) \quad 592$
19.8 Residual analysis 597

Summary 602
Exercises 604
Case 19.2 Profits of top corporations in
the USA (part I) 613
Case 19.3 Income and education level
of identical twins (part I) 614
20 Multiple linear regression:
introduction
Case 20.1 Pollution due to traffic
(part l)
20.1 The multiple linear regression
model 617
20.2 Properties of the point estimators 624
20.3 ANOVA table 625
20.4 Usefulness of the model 627
20.5 Inference about the individual
regression coefficients
20.6 Conclusions about $Y$ and $E(Y) \quad 636$
20.7 Residual analysis 637

Summary 639
Exercises 640
Case 20.2 Income and education level
of identical twins (part II)
21 Multiple linear regression: extension 648
Case 21.1 Pricing diamond stones 649
21.1 Usefulness of portions of a model
21.2 Collinearity 653
21.3 Higher-order terms and
interaction terms
21.4 Logarithmic transformations 660
21.5 Analysis of variance by way of
dummy variables
21.6 Model building 673

Summary 679
Exercises 679
Case 21.2 Profits of top corporations in the USA (part II)

693
Case 21.3 Personality traits of graduates (part II) ..... 693
Case 21.4 Pollution due to traffic (part II) ..... 693
22 Multiple linear regression: model violations ..... 694
Case 22.1 Income and education level
of identical twins (part III) ..... 694
22.1 Collinearity ..... 695
22.2 Heteroskedasticity ..... 699
22.3 Non-linearity and non-normality ..... 704
22.4 Dependence of the error terms ..... 708
22.5 Instrumental variables ..... 714
22.6 Introduction to binary choice models and the logit model ..... 717
Summary ..... 722
Exercises ..... 723
Case 22.2 Profits of top corporations in the USA (part III) ..... 731
Case 22.3 A 'final' model for the wage differentials case ..... 731
23 Time series and forecasting ..... 733
Case 23.1 Forecasting the price of Microsoft stock ..... 734
23.1 Introduction ..... 734
23.2 Components of time series ..... 735
23.3 Smoothing techniques: moving averages, exponential smoothing ..... 737
23.4 Exponential smoothing and forecasting ..... 741
23.5 Linear regression and forecasting ..... 742
23.6 Autoregressive model and forecasting ..... 749
Summary ..... 753
Exercises ..... 754
Case 23.2 Persistence of the capital market rate (worked out) ..... 766
24 Chi-square tests ..... 769
Case 24.1 Kicks from the penalty mark in soccer ..... 769
24.1 Introduction ..... 770
24.2 Goodness of fit tests ..... 771
24.3 Tests for independence and homogeneity ..... 779
Summary ..... 785
Exercises ..... 785
Case 24.2 Different views in the EU about illegal activity ..... 791
25 Non-parametric statistics ..... 792
Case 25.1 Business start-ups and lack of capital ..... 792
25.1 Introduction ..... 793
25.2 Two independent samples ..... 794
25.3 Two matched samples ..... 799
25.4 Two or more independent samples ..... 803
Summary ..... 806
Exercises ..... 807
Appendices ..... 813
A1 Excel and SPSS (Internet) ..... 813
A2 Summation operator $\sum$ ..... 814
A3 Greek letters ..... 819
A4 Tables ..... 820
Table 1. Binomial distributions ..... 820
Table 2. Poisson distributions ..... 827
Table 3. Distribution function of the standard normal distribution 829Table 4. Quantiles of$t$-distributions830
Table 5. $\chi^{2}$-distributions ..... 831
Table 6. F-distributions ..... 832
Table 7. Durbin-Watson bounds ..... 842
Table 8. Critical values for the Wilcoxon rank sum test ..... 843
Table 9. Critical values for the Wilcoxon signed rank sum test ..... 844
A5 Some numeric answers to exercises ..... 845
Index ..... 857


Statistics has to do with variation, variability. The gross national product changes from year to year; people differ in opinion; sales on the market vary daily. Therefore the main theme of this book is variation. Statistics tries to describe and analyse variation, and above all, to explain it. Variation is the reason for statistics.

## Why I wrote this book

During the past two decades, new directions in (international) economics came into existence. The growing importance of the European market and the accompanying internationalization of many organizations caused a serious need for research and knowledge about internationally oriented economics and business. The increased competition gave rise to quantification: to measure the quality of products, to explore the risks of new investments, to learn about the market and the competitors, to learn about other countries and their possibilities for investments.

At the economic faculties of universities, the process sketched above, the disappearance of the boundaries between the EU member states and the introduction of the euro stimulated the creation of new study opportunities: international business, international economics, international finance, business studies, etc. Many universities in Europe opened their doors to students from abroad, while domestic students are encouraged to do a part of their study at other universities in Europe. These developments have several consequences for the courses offered to students in economics and business. New courses on international competition prepare the students for the new situation in the European market. Other courses are adapted to include new ideas and results. Students are challenged and encouraged to widen their horizons.

Apart from the use of the computer in textbooks, introductory statistics courses for students in business and economics have hardly changed during the past thirty years. Although the growing international character should stimulate students to learn as much as possible about new ideas and methods, the courses in elementary statistics remained more or less the same. The introduction of the computer even had a serious negative side effect: statistics partly degenerated into a push-the-button science. Students learn to do the trick, but they are not encouraged to learn why this trick is a good one. It would appear that computers are so impressive that calculation is more important than understanding. Furthermore, the (often American) textbooks do not counterbalance this development. Although the need for critical and creative quantitatively oriented economists is great, students are hardly encouraged to understand the things they are doing. Books on introductory statistics do not offer a step-by-step path that students can follow to learn what statistical procedures are and how they can be used to solve problems in business and economics. Practice is that most students just use the formulae and often apply them without any understanding.

In this book I have tried to stop, and partly reverse, this process. Of course, the computer is very important for an economist and it really is indispensable for this book too. But a computer is only a powerful calculator, and a statistical computer package is no statistician. It is primarily the understanding of the statistical procedures that statistics in economics and business has to be about. The technical knowledge about how to perform the statistical methods with a computer is also important, but very much secondary. Students have to be challenged to understand these methods, to stimulate their creativity. It is not enough that they know the buttons to be pushed; they also have to know why. They have to be challenged to reach as high as they can. The present competitive situation in Europe demands creative and motivated economists and managers.

## What distinguishes this book from others

|n this book, students are challenged to understand the statistical thinking behind the methods. To accomplish this, the following guidelines are used:

- There is no reluctance to express methods as formulae.

■ However, only the formulae that really increase understanding are presented.

- New methods are analysed thoroughly, until complete understanding is achieved.
- To increase understanding, emphasis is on the common elements of many seemingly different methods.

■ Basic statistical methods, such as hypothesis tests, are presented as step procedures.

- Many examples are used to increase understanding of the statistical methods.

Indeed, formulae are slightly more important than in many other introductory books on statistics. But on the other hand, much more effort than usual is made to teach the ability to read the formulae and to emphasize that a formula is shorthand notation for an idea that can be expressed in words as well. The underlying aim is to explain why a formula looks as it does, to avoid the 'learning it by heart' and 'treating it as a black box'.

Much understanding can also be gained by emphasizing the common form and common ingredients of many statistical methods. To start with, many formulae about population variables in descriptive statistics and random variables in probability are basically identical; it is a waste and a shame not to point out and make use of these similarities. As a second example, the test statistics of many hypothesis tests have a common basic form. By emphasizing this underlying common structure, many formulae turn out to be similar. To stress the common features of many basic statistical methods, some of them are presented as multiple-step procedures. For instance, a hypothesis test is presented as a five-step procedure.

Many examples and exercises are about European circumstances, about EU countries or enterprises in the EU. Many of the datasets originally come from institutions such as Eurostat, OECD, World Bank and the European Central Bank. However, examples about non-economic topics, for example games and sports, can also be very stimulating. The book also contains examples using data from Statistics Netherlands, from other international statistical agencies and from my private archives. Such examples are usually European in nature: similar data might have been obtained in other countries as well.

Traditionally, introductory books on statistics offer introductions to the four sub-fields of descriptive statistics, probability theory, sampling theory and inferential statistics, treated in this order. This book also has this useful subdivision. Part 1 'Descriptive Statistics' discusses how to summarize a dataset by way of tables, graphs and statistics. If the dataset consists only of measurements on a part (sample) of the population (i.e. all objects of interest), the descriptive findings of this sample dataset are used in inferential statistics (the subject of Part 4) to draw conclusions about the whole population. It is important to note that these general conclusions are valid only if the sample is obtained in a very precise way. The sub-field of sampling theory (Part 3) discusses sampling procedures that allow such general conclusions. As usual in introductory texts on statistics, only random sampling is treated here in detail. The sub-field of probability theory (Part 2) is partly independent, but it also has to build a bridge between descriptive statistics and inferential statistics: based on the sample information and the sampling procedure it shows how to draw valid conclusions and to ascertain the precision of these conclusions.

When compared with other introductory books, this book pays more attention to the sub-fields of descriptive statistics and probability theory. Furthermore, the links between the four sub-fields and their main similarities - such as their joint purpose to describe variation of variables - are emphasized.

Introductory descriptive statistics is traditionally the least challenging part of statistics. It is heavily based on computer work and hence the underlying intentions easily get lost in viewing so many data. To overcome this, its preparatory role with respect to inferential statistics is emphasized.

For instance, in Chapter 5 the basic idea behind regression analysis - the wish to understand why a variable shows variation - is considered (and partly worked out).

Indeed, probability theory is an independent science and offers elegant, stimulating examples. But its role as intermediary between descriptive statistics and inferential statistics must also be emphasized. In many introductory books on statistics, this role does not become clear; the emerging difficulties are avoided. Discussion of probability theory often constitutes an island in isolation. In the present book, I have tried to demystify the role of probability. On the one hand, this is done by looking back to descriptive statistics and putting emphasis on the experiment 'random observation'. On the other hand, the gap with inferential statistics is bridged by looking forward and by considering probability results that are basic for inferential statistical methods. Any emerging theoretical difficulties are tackled by carefully explaining all steps and by giving examples. Some of the basic probabilistic results that underlie the theory of confidence intervals and hypothesis testing are treated in the parts of the book that deal with the sub-fields of probability and sampling. This is done to make the intermediate roles of these sub-fields more transparent and to facilitate the introduction of the statistical procedures in inferential statistics.

As mentioned at the beginning, the book concentrates on variation. This concept is crucial for economists and managers since it is often the variation of datasets and variables that is of interest. In studies regarding incomes or GDPs, measures of variation give information about income inequality. In research on product satisfaction (as in marketing) or on political opinions, little variation refers to consensus. In studies regarding investment, variation is often related to risk. The underlying purpose of many papers in economics and business is to detect the factors that, at least partially, cause the variation of the variable of interest. That is why it is extremely important to have a good understanding of the concept 'variation' and its complicated measures (such as variance, standard deviation, standard error), and of their importance for inferential statistics. In my opinion, it is not possible to inform students about similarities and differences between the many related concepts on variation without occasionally being a bit formal.

In brief, the objectives of this book are:

- to stimulate the students to reach as high as they can;
- to challenge, to increase the understanding, to make the learning by heart unnecessary;
- to demonstrate the coherence of the four sub-fields of statistics;
- to demonstrate the importance of the concept 'variation';
- to illustrate the methods with European examples.


## Special notes for students and instructors

## Computer packages

ost of the graphs and printouts in the book are created with Excel or SPSS. However, within the text, examples and exercises, references to these computer packages are omitted. This is done to make it possible to use the book with other computer packages as well.

For students and instructors who do prefer to use Excel and/or SPSS, the explanations of techniques are placed in Appendix A1 and put on the internet. In this appendix, the subdivision into sections is such that, for instance, A1.8 is about Excel and SPSS techniques for Chapter 8 of the book. Among Sections A1.1-A1.25, the package Excel is most important in the first sections and SPSS in the last. The reasons for putting emphasis on Excel in the first half of Appendix A1 are:

- Excel is more accessible than SPSS;
- many students have already used Excel at school or college;
- Excel is less a 'black box' than SPSS and hence fits better with the objectives of this book;
- Excel has nice options that allow data manipulations (such as the Fill Handle, which enables data to be filled into adjacent cells).

The reasons for increasing the role of SPSS throughout Appendix A1 are:

- SPSS has standard (built-in) statistical procedures;
- SPSS is especially suitable for inferential statistics.

But again, it is possible to use these packages otherwise and even to use other packages.
Traditionally, probabilities for distributions are determined with tables. I believe that tables are incomplete and outdated, and that their use has to be discouraged. However, in tutorials not all students have access to a computer, while graphical calculators can usually only deal with the normal distribution. That is why I have decided to include some tables in the book and to put other tables on the internet. However, in the text of the book, probabilities are calculated with a computer.

Sometimes a probability can be calculated just by using common sense. But in other cases the computer is needed to calculate probabilities that come from special families of distributions. In this book I have used the icon $\left(^{*}\right)$ to indicate that a computer is used in the calculation of a probability.

## Exercises

Each of the 25 chapters ends with an exercise section: some simple exercises to practise the mechanics and to better understand the theory, some exercises to apply the theory, some more advanced exercises to challenge the reader.

Some exercises are based on datasets, others are not. For some exercises a computer is necessary to summarize the data; these exercises are marked '(computer)'. In other exercises the underlying dataset is added but not really needed to answer the questions since the data are already summarized in the text of the exercise. If wanted, such exercises can also be used on a computer practical by inviting the students first to check the summarized results.

## Internet

For students, written solutions of the odd-numbered exercises and of most case studies are available on the internet. For the instructors, all solutions are available. All datasets are placed on the internet. In the datasets the decimal point is used; not the decimal comma.

Also PowerPoint files are available on the internet, one file for each of the 25 chapters. These ppt files summarize the chapters and can be used by instructors.

Although I did my utmost to avoid them, the book will probably contain errors and mistakes. I invite students and instructors to mail all errors as soon as they are detected. A file will be posted on the internet that contains the list of errors found so far. If necessary, it will be regularly updated. Of course I am also interested in general opinions about the book. Please contact me for discussion.

## Cases

The book contains many cases, one at the start of each chapter (except Chapter 1) and usually one or even more at the end. They are meant to motivate and illustrate the contents of the chapters and can be used by instructors during their lectures. In each chapter, the solution of the initial case is given in the course of the chapter; the solutions of other cases are available on the internet.

## Special notes for students

Erom the many years of my experience I know that a considerable number of students try to I learn statistics by doing only the exercises. This approach will not work! The text (theory) is an essential part of the book since it explains the methods. If only the exercises are done, students will get lost in the seemingly enormous number of formulae and tricks; they will have a horrible time. But if the text is read before the exercises are attempted, the methods of the exercises are revealed and become easy to remember.

The book makes use of many symbols and letters, including Greek letters. A list of those used in the book is given in Appendix A3.

## Special notes for instructors

| have tried to follow international notations as much as possible. However, I noticed that common notations are not always consistent. Since I believe that students have to learn right from the start to distinguish between the methods and the realizations that are the results of applications of the methods, I have decided to be slightly more consistent than the authors of many other books. In this book, random variables and test statistics are usually denoted by capitals ( $X, Y, T, G$ ) and their realizations by small letters ( $x, y, t, g$ ). Furthermore, population statistics (parameters) are usually denoted by Greek letters; sample statistics by suitable Latin letters. However, I have decided not to be too provocative and to write $p$ for a population proportion (although $\pi$ would have been more consistent). For the random sample proportion and its realization, I use the respective notations $\hat{P}$ and $\hat{p}$.

There is one concept for which I have introduced a private naming: the number that in a sense lies between the null hypothesis and the alternative hypothesis, the number that SPSS calls the test value. Since I do not know of another common name for it and since 'test value' is not suitable since it is often confused with value of the test statistic or critical value, I have called it 'hinge'.

The level of mathematics needed to read this book is the ordinary level of those who finished secondary school with the intention to do a further university education in business or economics. In Chapter 8 (on probability distributions, expectations, variances), the mathematical topic differentiation is cautiously used. Integration is also used, but only for those who are familiar with it. In my experience, students learned about the summation operator at secondary school but many of them forgot about it. That is why this topic is intensively (but separately) considered in Appendix A2.

The book has 25 chapters, slightly more than most other books. Some of the chapters are small but others are rather large. If wanted, some chapters can be combined and treated in one lecture, for instance Chapters 6-7 and Chapters 12-14. I have decided to place the definitions of probability and the probability rules in different chapters ( 6 and 7 ). The main reason is that Chapter 6 is rather philosophical and, being not too large, offers the opportunity to recover from being confronted with so many descriptive statistics in Chapters 1-5.

Some sections and subsections are optional, for instance Sections 9.3 (Poisson distributions) and 10.2 (exponential distributions). If wanted, Sections 22.5 (instrumental variables) and 22.6 (logit model) can be omitted too. Even the whole of Chapter 22 (model violations for regression) can, if wanted, be omitted, since elementary residual analysis is also part of Chapters 19 (simple linear regression) and 21 (multiple linear regression: extension).

The order of the chapters is not always strict. For instance, it is possible to treat Chapters 24 and 25 immediately after Chapter 18.

## Guided Tour



## Introduction

Each chapter opens with an outline of the main techniques and methods covered in the chapter, summarizing what knowledge, skills or understanding readers should acquire once they have read it.

## Real-life case studies to apply statistics to business

The book includes chapter case studies designed to test how well you can apply the main techniques learned. The initial case study is revisited within the chapter so that you can see how to arrive at solving the problems. There is also a selection of longer cases at the end of most chapters for extra examples.

Key terms and key equations - highlighting what you need to know
Key terms are highlighted throughout the chapter in bold italic, with page number references at the end of each chapter so they can be found quickly and easily. Key equations and formulae are also highlighted in the book, and symbols listed at the end of each chapter too. An ideal tool for last minute revision or to check key formulae as you read.


## Packed with examples

Each chapter includes lots of short examples. They aim to show how a particular concept or statistical technique is used in practice, by providing data and examples showing how statistics can be applied in a business or economics context.

## A useful chapter summary

This briefly reviews and reinforces the main topics you will have covered in each chapter to ensure you have acquired a solid understanding of the key topics. Use it as a quick reference to check you've understood the chapter. Each summary also includes a list of key terms in statistics.

## Plenty of exercises

These questions encourage you to review and apply the knowledge you have acquired from each chapter. They are a useful revision tool to check that you have mastered statistical techniques; they can also be used by your lecturer as assignments or practice exam questions.

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## Online Learning Centre (OLC)

After completing each chapter, log on to the supporting Online Learning Centre website. Take advantage of the study tools offered to reinforce the material you have read in the text, and to develop your knowledge in a fun and effective way.

Resources for students include:

- Solutions to the odd-numbered exercises, to allow students to check their progress as they work through the exercises
- Solutions to selected case study problems
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## About the Author

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## About Tilburg University

Tilburg University is a compact institution for higher education, specialized in human and social sciences and located in the southern part of the Netherlands. It has an outstanding international track record for teaching and research excellence. Its business and economics institute GentER is a world-class research institute.

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