## CONSULTING PROJECT Production Decisions at Harding Silicon Enterprises, Inc.

Harding Silicon Enterprises, Inc. produces less than 1% of the world's supply of 32 MB random access memory (RAM) chips for electronic devices. HSE's RAM chips perform according to globally accepted performance standards for this type of silicon chip (i.e., its chips are just like every other producers' chips). HSE has hired you to do undertake three tasks:

- 1. Perform a statistical analysis of its short-run production costs to estimate its total variable cost function, average variable cost function, and marginal cost function. HSE believes its total fixed costs will be \$6,500 per month, so you do not need to estimate *TFC*.
- 2. Recommend production levels and forecast profits for two chip price scenarios:
  - a. The price of 32 MB RAM chips reaches \$62 per chip, and
  - b. The price of 32 MB RAM chips falls to \$35 per chip.
- 3. Determine the price below which HSE should shut down operations in the short run.

HSE provides you with the following cost and output data for the past 19 months. Over this time period, inflation has been so low that you do not need to adjust the cost data for the effects of inflation (the CPI rose only 0.4% over the 19 month time period). Monthly output of chips is given in the second column, which is titled "Monthly production of finished product." Costs are reported in seven categories (some are fixed costs and some are variable costs). HINT: Remember, cost items are part of fixed costs if the costs do not vary with output, even though fixed cost items may vary over time.

		Cost Items for Harding Silicon Enterprises, Inc.						
	Monthly	Business		Building				
	production of	licenses	Insurance	lease	Materials		Energy	Wage
Month	finished product	& fees	premiums	payment	expenses	Telephone	expenses	expense
Nov-98	875	0	0	3570	9690	945	7230	12250
Dec-98	670	0	0	3570	6700	945	5115	8995
Jan-99	1675	6000	2200	3570	16295	945	12884	23106
Feb-99	1155	0	0	3570	11285	945	9240	15225
Mar-99	1845	0	0	3570	16550	945	14220	24530
Apr-99	1650	0	0	3570	16230	945	12700	21600
May-99	1955	0	0	3570	19626	945	15640	27484
Jun-99	2845	0	0	3570	27410	945	22760	39830
Jul-99	2265	0	2200	3570	20526	945	17244	31225
Aug-99	3470	0	0	3570	34176	830	25760	48564
Sep-99	3665	0	0	3570	36726	830	28720	50094
Oct-99	3750	0	0	3570	42576	830	32000	54474
Nov-99	4595	0	0	3570	48226	830	37260	66414
Dec-99	4060	0	0	3570	41095	830	33155	57840
Jan-00	3575	7200	2450	4200	34550	830	27400	50050
Feb-00	4380	0	0	4200	41800	830	34460	61320
Mar-00	5575	0	0	4200	81750	830	54600	82150
Apr-00	7870	0	0	4200	92360	830	102960	130180
May-00	6750	0	0	4200	89576	830	70000	109774

- 1. a. Compute total variable cost (*TVC*) by adding the appropriate columns of cost items. Compute average variable cost (*AVC*). [Remember that you are given an estimate of HSE's *future* total fixed costs (\$6,500 per month).] Print out the 19 months of data on output (*O*) and total variable cost (*TVC*) and average variable cost (*AVC*).
  - b. Plot a scatter diagram of *TVC* on the vertical axis and *Q* on the horizontal axis. Does the scatter diagram suggest a functional form for *TVC*? Explain briefly.
  - c. Plot a scatter diagram of AVC on the vertical axis and Q on the horizontal axis. Does the scatter diagram suggest a functional form for AVC? Explain briefly.
  - d. Estimate a quadratic AVC function. Present the estimated equation and evaluate the regression results (i.e., discuss the algebraic signs of the parameter estimates, the significance levels, and the  $R^2$ ).
  - e. Evaluate the results of your regression equation in part *a*. Specifically discuss algebraic signs of parameters, statistical significance, and goodness of fit.
- 2. a. How many chips should be produced (monthly) if world chip prices are \$62 per chip? Forecast the HSE's profit at this output level.
  - b. How many chips should be produced (monthly) if world chip prices are \$35 per chip? Forecast the profit at this output level.
- 3. At what price should Harding shut down and produce no chips in the short run?